

# **Current Priority Management Issues and Business Strategy**

June 1, 2018



Masakazu Tokura
President

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# **Performance Trends**

#### FY2017 vs. FY2016

	FY2016	FY2017	Change
Sales Revenue	1,939.1	2,190.5	+251.4
Core Operating Income	184.5	262.7	+78.1
Operating Income (IFRS)	126.5	250.9	+124.5
Net Income attributable to owners of the parent	76.5	133.8	+57.2
Naphtha Price	¥34,700/kl	¥41,900/kl	
Exchange Rate	¥108.34/\$	¥110.85/\$	

<sup>\*</sup> Information for FY2016 restated in accordance with IFRS

# FY2017 Core Operating Income by Sector vs. FY2016

	FY2016	FY2017	Change	Reasons for Change
Specialty Chemicals	132.1	170.3	+38.2	
Energy & Functional Materials	6.0	19.2	+13.2	Increased shipment volumes of resorcinol and SEP
IT-related Chemicals	8.7	12.3	+3.6	Increased shipment volumes of semiconductor materials
Health & Crop Sciences	47.4	44.0	-3.5	Lower methionine market prices
Pharmaceuticals	69.9	94.8	+24.9	Increased sales of Latuda
Bulk Chemicals	58.9	94.6	+35.7	
Petrochemicals & Plastics	58.9	94.6	+35.7	Improved financial results at Petro Rabigh Improved margins of MMA and others
Others	-6.4	-2.2	+4.2	
Core Operating Income	184.5	262.7	+78.1	

<sup>\*</sup>Information for FY2016 restated in accordance with IFRS

#### FY2018 Forecast vs. FY2017

	FY2017	FY2018 Forecast	Change
Sales Revenue	2,190.5	2,490.0	+299.5
Core Operating Income	262.7	240.0	-22.7
Operating Income (IFRS)	250.9	205.0	-45.9
Net Income attributable to owners of the parent	133.8	130.0	-3.8
Naphtha Price	¥41,900/kl	¥47,000/kl	
Exchange Rate	¥110.85/\$	¥110.00/\$	

# FY2018 Core Operating Income Forecast vs. FY2017

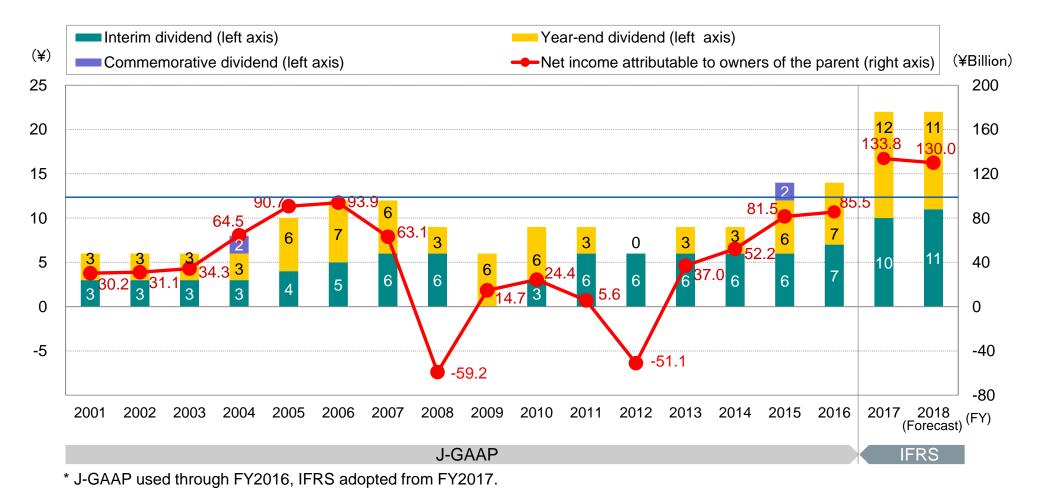


# FY2018 Core Operating Income by Sector vs. FY2017

	FY2017	FY2018 Forecast	Change	Reasons for Change
Specialty Chemicals	170.3	180.0	+9.7	
Energy & Functional Materials	19.2	20.0	+0.8	Sales increase of Li-ion battery materials
IT-related Chemicals	12.3	20.0	+7.7	Sales increase of OLED materials
Health & Crop Sciences	44.0	59.0	+15.0	Sales increase of crop protection chemicals and methionine
Pharmaceuticals	94.8	81.0	-13.8	Revision of drug prices
Bulk Chemicals	94.6	63.0	-31.6	
Petrochemicals & Plastics	94.6	63.0	-31.6	Lower margins of MMA and others Periodical maintenance shutdowns
Others	-2.2	-3.0	-0.8	
Core Operating Income	262.7	240.0	-22.7	

# **Dividend Policy**

We consider shareholder return as one of our priority management issues and have made it a policy to maintain stable dividend payment, giving due consideration to our business performance and a dividend payout ratio for each fiscal period, the level of retained earnings necessary for future growth, and other relevant factors.





# **Corporate Business Plan: Basic Policy**

**Last 10 Years** 

#### Where We Are

#### Where We Are Going

Pave the way for future growth (Tackle three priority management issues)

Implemented Rabigh Project

Launched DSP and acquired Sepracor/BBI

Established and expanded IT-related Chemicals Sector

#### **Enhance financial strength**

Improve profitability

Rigorously select investments

Improve asset efficiency

#### **Restructure businesses**

Exit underperforming businesses

Improve business portfolio

#### Further improve business portfolio

Identify areas of strength

Allocate resources to prioritized areas

#### Generate more cash flow

Increase profit above cost of capital

Make active and disciplined investments

Streamline balance sheet

#### Accelerate the launch of next-generation businesses

Environment and Energy

Life Sciences

**ICT** 

Crossover areas

#### **Globalization**

**Promote globally integrated management** 

Ensure full and strict compliance, establish and maintain safe and stable operations

#### FY2018 Forecast vs. FY2018 Target

(Billions of yen)

	Forecast
Sales Revenue	2,490.0
Core Operating Income	240.0
Operating Income (IFRS)	205.0
Net Income attributable to owners of the parent	130.0
Naphtha Price	¥47,000/kl

FY2018 Target		
2,540.0		
240.0		
190.0		
110.0		

Change
-50.0
±0
+15.0
+20.0

**FY2018** 

¥45,000/kl ¥120.00/\$

Exchange Rate

<sup>¥47,000/</sup>kl ¥110.00/\$

<sup>\*</sup> Forecast and target both based on IFRS

# FY2018 Core Operating Income by Sector vs. FY2018 Target

	FY2018 Forecast	FY2018 Target	Change	Reasons for Change
Specialty Chemicals	180.0	206.0	-26.0	
Energy & Functional Materials	20.0	18.0	+2.0	
IT-related Chemicals	20.0	34.0	-14.0	Stronger yen
Health & Crop Sciences	59.0	89.0	-30.0	Lower methionine prices Stronger yen
Pharmaceuticals	81.0	65.0	+16.0	Sales increase of Latuda
Bulk Chemicals	63.0	39.0	+24.0	
Petrochemicals & Plastics	63.0	39.0	+24.0	Improved margins
Others	-3.0	-5.0	+2.0	
Core Operating Income	240.0	240.0	±0	

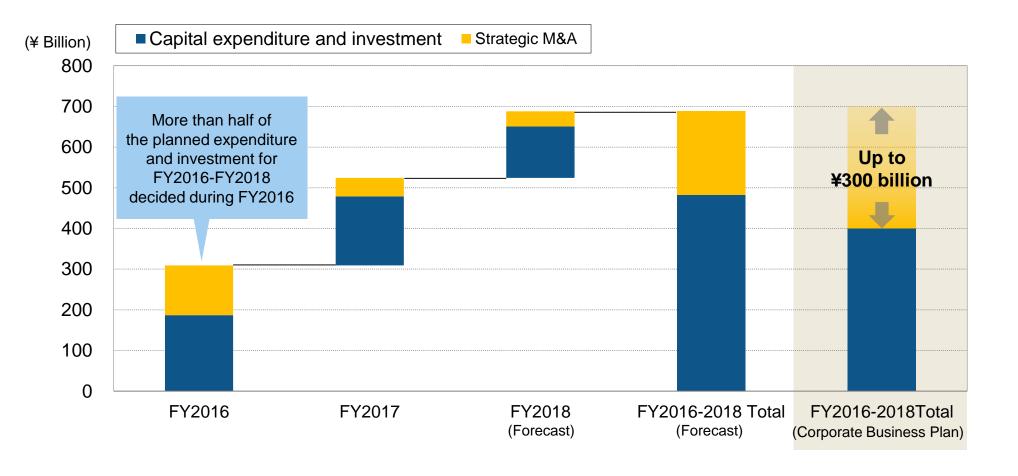
<sup>\*</sup> Forecast and target both based on IFRS

# Corporate Business Plan: Medium- to Long-term vs. FY2018 Performance Targets

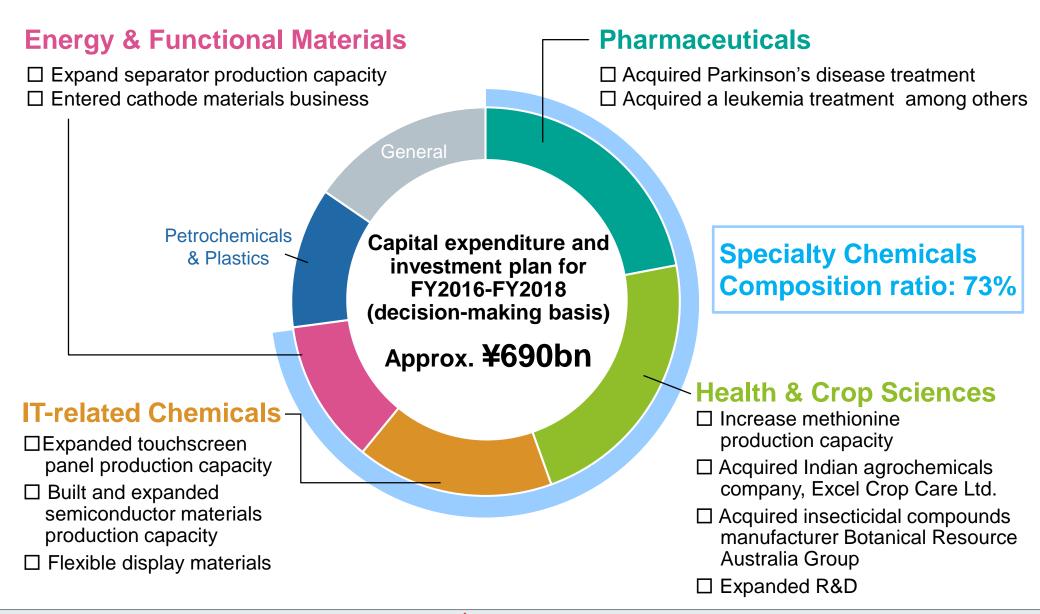
	FY2018 Forecast	FY2018 Corporate Business Plan	Medium- to Long-term Targets  Consistently achieve the following targets:
			the following targets.
ROE	13.4%	12%	over 10%
ROI	7.4%	7%	over 7%
D/E Ratio	approx. 0.7 times	0.6-0.7 times*	approx. 0.7 times
Dividend Payout Ra	atio 28%	-	approx. 30%
<b>Profit Growth</b>	-	_	over 7% per year

<sup>\*</sup> Including the effects of strategic M&A investments

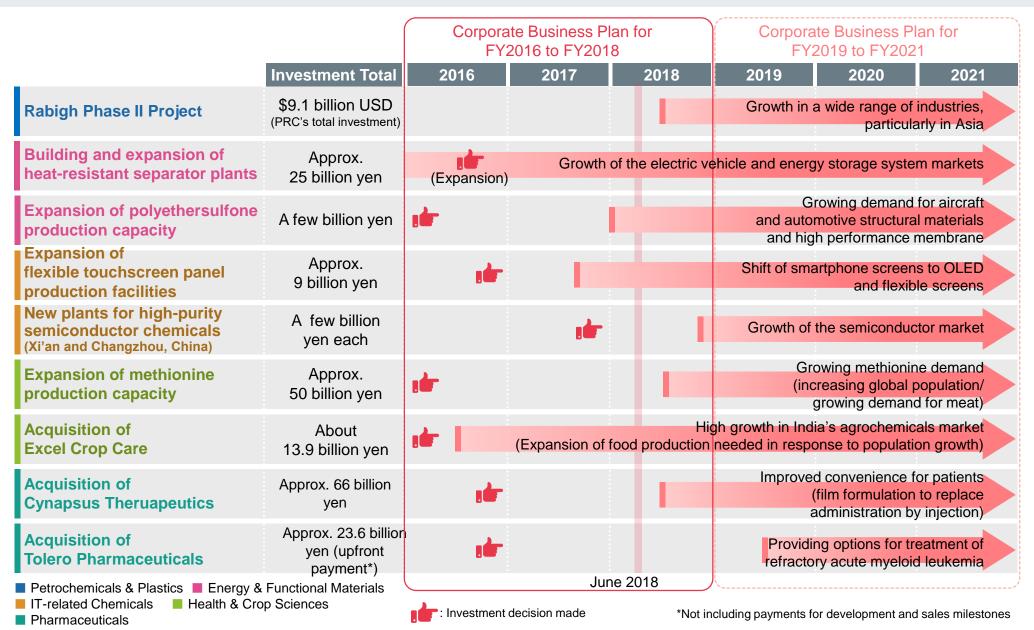
#### Capital Expenditure and Investment Forecast for FY2016-FY2018 (decision-making basis)



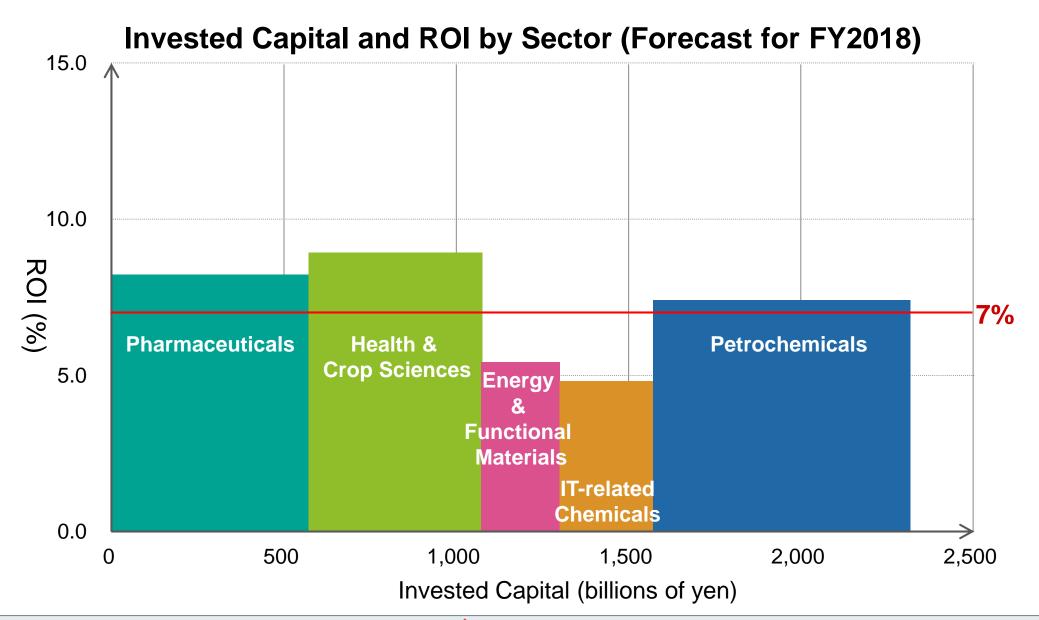
#### Capital Expenditure and Investment Plan for FY2016-FY2018 (decision-making basis)



# Major Investments and Commercialization Schedule (Overall)



#### **Current Business Portfolio for FY2016–FY2018**





# Petrochemicals & Plastics: Challenges and Business Strategy

Challenges

- Maintain a high operating rate at Petro Rabigh
- ☐ Enhance high value-added business in Singapore

#### **Business Strategy**



Rabigh Phase I Project: Stable operation



Enhance high value-added business



Rabigh Phase II Project:
Construction
and start of operation



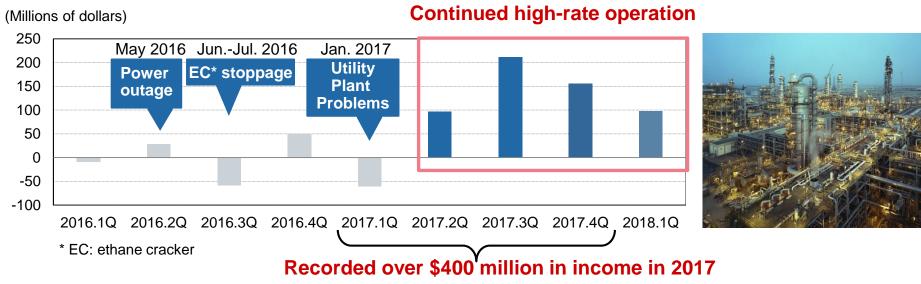
**Restructure businesses** 

# Petrochemicals & Plastics: Progress on Strategic Initiatives

#### **Business Strategy Progress Status Rabigh Phase I Project:** ☐ Maintaining high and stable operation (since Q2 2017) **Stable operation Rabigh Phase II Project:** Construction ☐ Plant construction completed, all products complied and start of with specifications **operations** Modified polypropylene lines (from automotive use to food packaging use) **Enhance** Launched polypropylene for separators (TPC) high value-added business Enhanced polypropylene compounding capacity (capacity expansion in the US and China, new facilities constructed in India) Restructure Restructuring of caprolactam business businesses (under consideration)

## Petrochemicals & Plastics: Rabigh Phase I Project

#### **Quarterly Net Income/Loss**



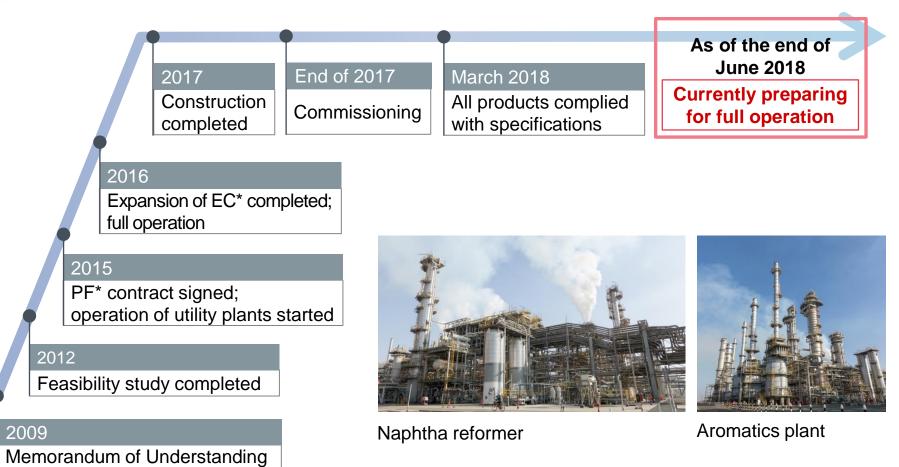
#### **Initiatives to Improve Operations**

# Initiatives Reorganization for integrating operation, maintenance and engineering for electric power system Reorganization for integrating maintenance and preventative maintenance for rotating equipment Modification of facilities in vies of operators' skills and possible emergency stoppage (such as blackouts) Improving plant utilization rate and reliability by clarifying responsibilities Improving the utilization rate of the PE and PP plants Stable supply of power and steam

<sup>\*</sup> IWSPP: Independent Water Steam Power Producer

# Petrochemicals & Plastics: Rabigh Phase II Project

#### **Progress of the Phase II Project**



for F/S\* signed

PF: project finance

EC: ethane cracker

<sup>\*</sup> FS: feasibility study

# Petrochemicals & Plastics: Enhancing the Licensing Business

#### **Technologies Available for Licensing**



# PO-only Process (Cumene PO-only Process)

- No byproducts
- Higher yields, lower environmental impact



#### **PP Technology**

- Stable operations, high quality
- Competitive process for producing PP for high added value applications



# Hydrochloric acid oxidation process

- Significant energy saving
- Recycling by-product into raw materials

#### **Licenses Granted**

Date	License	Technology
Nov. 2015	S-Oil (S. Korea)	PO-only process PP technology
Aug. 2017	PTTGC (Thailand)	PO-only process

# Decision to Enhance Catalyst Production Capacity

	PE·PP Catalyst	PO Catalyst
Start of operations	Q1 FY2019	Q3 FY2019

Tightening of China's environmental regulations



Growing demand for Sumitomo Chemical's environmentally friendly process technologies

#### Petrochemicals & Plastics: MMA Monomer

#### Saudi Arabia (Petro Rabigh\*)

Added production capacity: +90

Existing capacity: 0

\* 37.5% owned by Sumitomo Chemical





#### Singapore

Added production capacity: +70

Existing capacity: 150

#### Korea (LG MMA\*)

Added production capacity: +80

Existing capacity: 180

\* 25% owned by Sumitomo Chemical, Sumitomo Chemical's MMA technology licenses (1,000 tons)

#### **Global Production Capacity\***

	Company	Production capacity
1	Mitsubishi Chemical	1,570
2	Evonik	420
3	Dow Chemical	420
4	Sumitomo Chemical	380
5	LG MMA	260
Ot	thers	1,490
World total		4,540

 \* Including new capacity expansion at Mitsubishi Chemical and Petro Rabigh and expansion at LG MMA (Sumitomo Chemical estimates)

#### Japan

# Added production capacity: 0

Existing capacity: 70\*

\* Ehime: 40,000 tons Himeji: 30,000 tons



#### **Energy & Functional Materials: Challenges and Business Strategy**

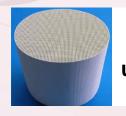
#### Challenges

- Develop the battery materials business into a core business
- ☐ Build eco-friendly car components business

#### **Business Strategy**



Enhance the lineup of battery materials and increase production capacity



Restructure underperforming businesses



Expand the use of our existing products in eco-friendly car components

# Energy & Functional Materials: Progress on Strategic Initiatives

#### **Business Strategy**

#### **Progress**



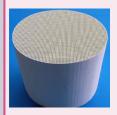
Enhance the lineup of battery materials and increase production capacity

- ☐ Entered cathode materials business (Acquired a majority stake in Tanaka Chemical Corp.)
- Expand separator production capacity (Production capacity: 100 million m²/year to 400 million m²/year)



Expand the use of our existing products in eco-friendly car components

■ Expanded PES production capacity (Production capacity: 3,000t/year to 6,000t/year)

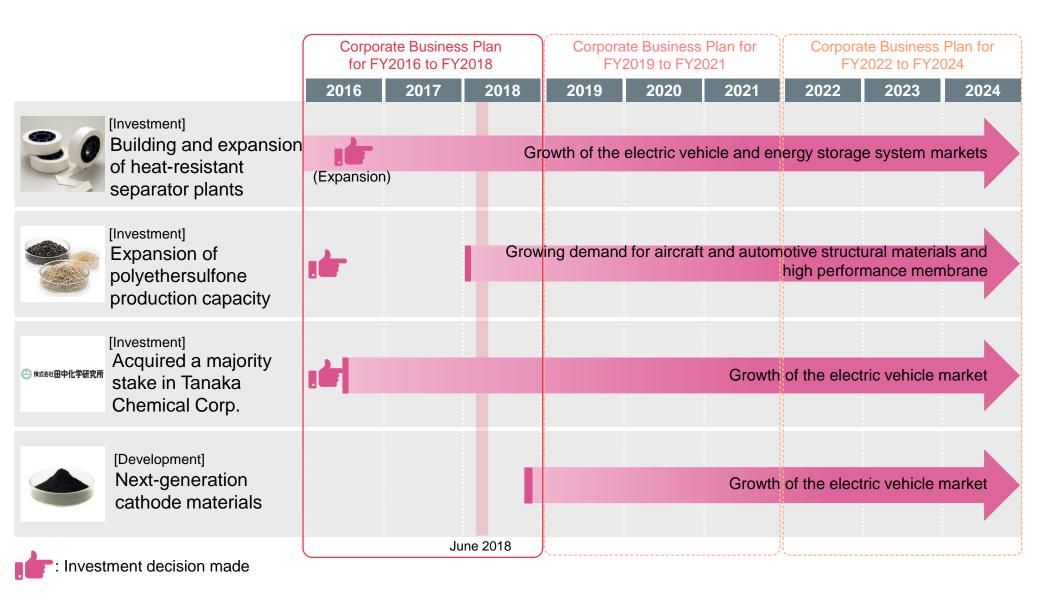


Restructure underperforming businesses

- Decided to exit the DPF business
- ☐ Restructured S-SBR business (Established ZS Elastomer Co., Ltd.)

#### **Energy & Functional Materials:**

#### Major Investment and Development Projects and Commercialization Schedule



#### **Energy & Functional Materials:**

#### **Initiatives for Enhancing Heat-Resistant Separators Business**

#### **Separator Customers**

#### **Existing Customers**



#### **Initiatives for Enhancing Business**

- Expansion of customer base (automotive and energy storage applications)
- Evaluation underway for adoption for rectangular batteries
- Expansion of applications

#### **New Customers**



 Evaluation underway for adoption for high-capacity high-nickel batteries

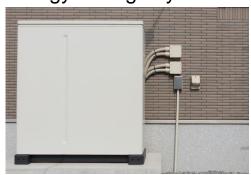
#### Automotive use



#### Consumer use



Energy storage system



# Energy & Functional Materials: Growing Demand for PES

#### **Major Applications of PES**



- Replacement of metal with compounding, design and molding technology (reduction of component cost and weight)
- Development of new applications



 Increasing use of composite materials in aircraft (significant impact on fuel consumption)



Increasing demand for dialysis membranes in the US, Europe and China

#### **Expansion of Production Capacity**

# Summary of PES Production Capacity Expansion

Location: Chiba Works

Production capacity: Approx. 3,000 tons/year\*

Construction completed Spring 2018

Commercial operation since April 2018

\* Combined with existing facilities at the Ehime Works, production capacity has doubled.



Growing demand, particularly in high value-added applications

# IT-Related Chemicals: Challenges and Business Strategy

#### Challenges

- □ Develop and launch new materials supporting the advance of display technology
- ☐ Strengthen the foundations of Sumitomo Chemical's semiconductor materials business, which is expected to grow on the back of digital transformation

#### **Business Strategy**



**Expand OLED materials and components business** 



Optimize production capabilities (for photoresists, high-purity chemicals and other high-performance materials)



Accelerate the development of flexible display materials and components

# IT-related Chemicals: Progress on Strategic Initiatives

#### **Business Strategy**

#### **Progress**



Expand
OLED materials and
components business

- Expanded sales of circularly polarizing film
- Launched and expanded applications for liquid crystal coated-type polarizing film
- Enhanced production capacity for touchscreen panels (Glass, Film)



Accelerate the development of flexible display materials and components

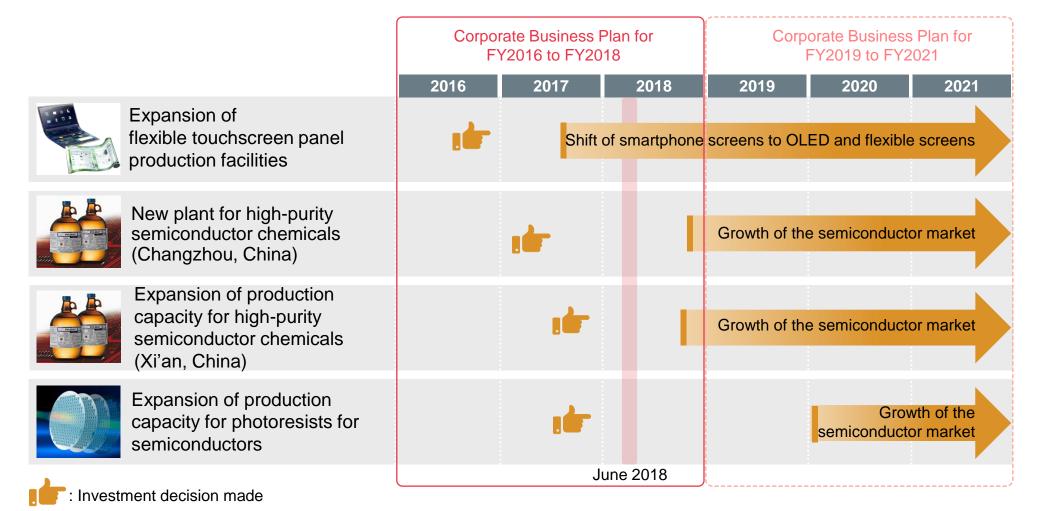
- Studied mass production of window film
- Development of multi-functional materials and components in progress



Optimize production capabilities (for photoresists, high-purity chemicals and other high-performance materials)

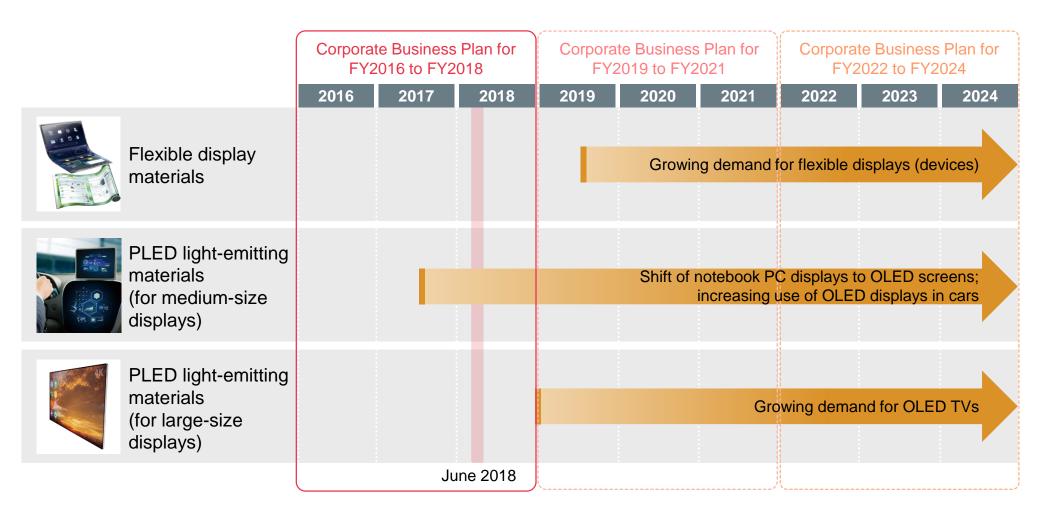
- Expanded production capacity for photoresists (Osaka Works, Dongwoo Fine-Chem)
- Expand and strengthen production capacities for high-performance chemicals in China (Xi'an, Changzhou)

#### IT-related Chemicals: Major Investment Projects and Commercialization Schedule



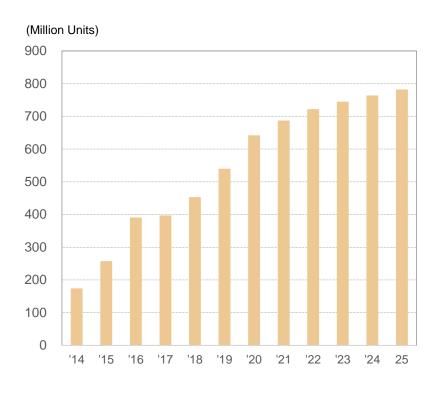
#### **IT-related Chemicals:**

#### **Major Development Projects and Commercialization Schedule**



#### IT-related Chemicals: OLED Panel Market and Sumitomo Chemical's Products

#### **OLED Panels for Smartphones**



OLED market expected to expand after 2018

# **Smartphone Technology Trends and Sumitomo Chemical's Products**

	FY2018	FY2019 and Beyond
Tech Trend	Full-face display	Flexible
	1025	
Sumitomo Chemical's Products	<ul> <li>Touchscreen panel (glass and film)</li> <li>Circularly polarizing film</li> <li>Liquid crystal-coated polarizing film</li> </ul>	<ul> <li>Window film</li> <li>Liquid crystal-coated polarizing film</li> <li>Flexible touchscreen panel</li> </ul>

#### Strong growth expected in sales of OLED-related materials

(Source) Data based on IHS Markit, Technology Group, Display Long-term Demand Forecast Tool, Q4 2017.

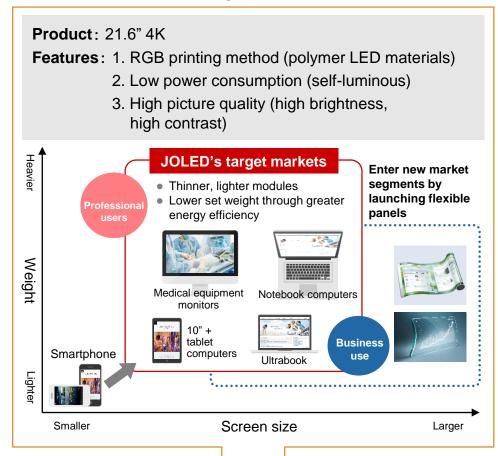
Results are not an endorsement of Sumitomo Chemical. Any reliance on these results is at the third party's own risk. Visit technology.ihs.com for more details.

# IT-related Chemicals: Commercialization of Polymer OLED Materials

#### **LG Display's Plan for OLED Investment**



#### **JOLED Started Shipment of Mid-size OLEDs**



Display manufacturers are considering investment for constructing large-scale commercial production facilities

## IT-related Chemicals: Restructuring the Polarizing Film Business

# Acquired a Majority Stake in Chinese Polarizer Raw Film Manufacturing Affiliate

#### **Summary of Acquision**

Shares acquired:
 51% (Shareholding ration after acquisition: 98%)

Acquisition date: June 2018

#### Xuyou Electronic Materials Technology (Wuxi) Co., Ltd.

Founded: October 2016

Location: Wuxi, China

Business: Manufacturing and sale of

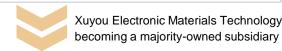
polarizing films

## **Ensuring the Sustainability of the Polarizing Films Business**

#### 1. Restructure Production Capabilities

Current

Pursuing optimization at the level of each production line (Korea, China, Taiwan)



**Future** 

- Prioritize the optimization of the production line in China, the largest polarizer market
- Use freed-up capacity in China for optimization of the overall production capabilities including existing lines

#### 2. Enhance High Value-added Business

- Expand sales of polarizing film using our materials
- Development business in automotive applications
- Expand OLED materials business

## Health & Crop Sciences: Challenges and Business Strategy

Challenges

Build a global business foundation as a solution provider in crop protection and environmental health businesses

## **Business Strategy**



Enhance our global footprint



Expand our differentiated businesses (biorational and rice businesses)



Accelerate development of new products (B2020, A2020)



**Expand** methionine business

## Health & Crop Sciences: Progress on Strategic Initiatives

#### **Business Strategy**

### **Progress**



Enhance our global footprint

■ Acquired Excel Crop Care Ltd., an Indian agrochemicals company



Accelerate development of new products

- □ Development of B2020 in progress (Registration applications filed for a product)
- □ Alliance with BASF/Bayer/Monsanto/Corteva Agriscience™ (DowDupont)
- Expanding R&D facilities and test fields



Expand our differentiated businesses

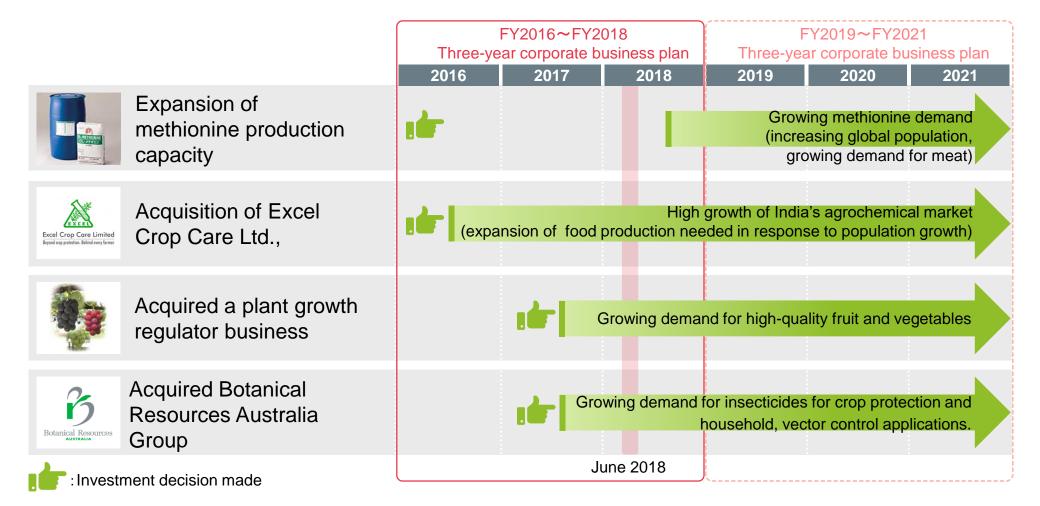
- Acquired a plant growth regulator business from Kyowa Hakko Bio.
- Acquired Botanical Resources Australia Group
- Entered into the rice business



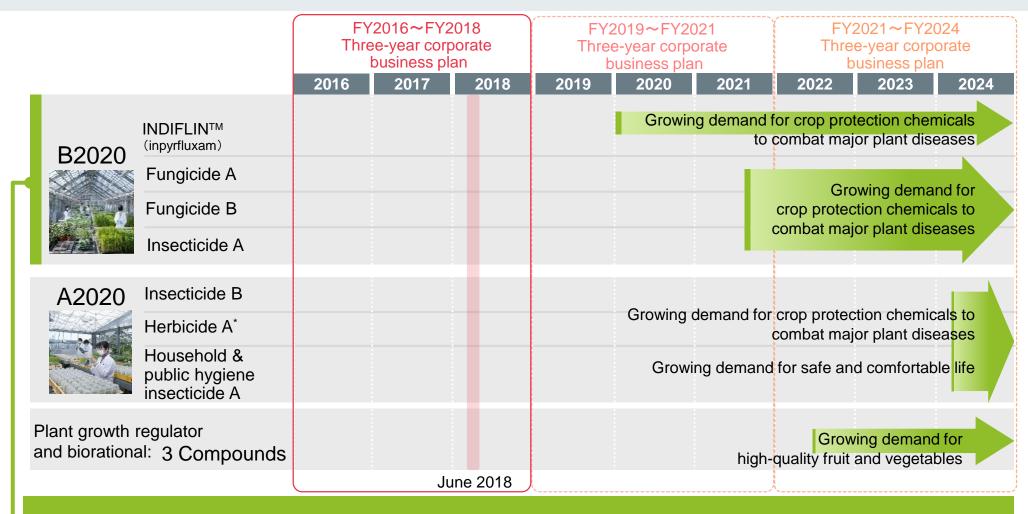
Expand methionine business

- Expand production capacity
- Preparation for sales expansion underway (including collaboration with ITOCHU)

## Health & Crop Sciences: Major Investments and Commercialization Schedule



## Health & Crop Sciences: Major Investments and Commercialization Schedule



**Expected to grow into blockbusters** 

- Working to shorten the development period by up to one year
- Sales of the B2020 products estimated at over 100 billon yen

PPO inhibitor, herbicide being developed by Sumitomo Chemical under the collaboration with Monsanto to develop and deliver next-generation weed control solutions

#### **Health & Crop Sciences:**

## Expanding Alliance with Major Agrochemical Producers Outside Japan

## **Progress on Development B2020 Fungicides**

INDIFLIN™ (inpyrfluxam)

#### New fungicide for soybean

**Features:** Highly effective against major diseases

such as soybean rust

Filing for retistration: Filed in Japan, North and South

America in 2017.

To be filed, in stages, for registration in

other countries.

June 2017: Collaboration with Bayer (developing its mixtures in Brazil)

To be launched in 2020 or later

## **Fungicide A**

#### New fungicide

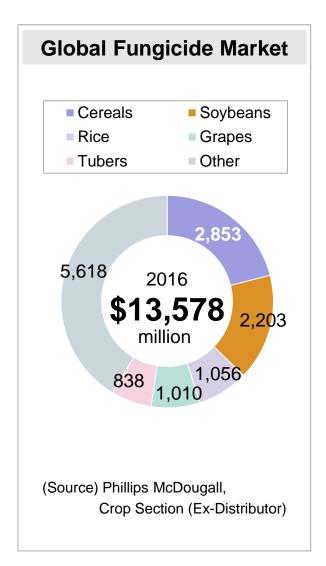
Features:

Highly effective against major plant diseases

2. Also effective against strains resistant to existing fungicides

Filing for registration: Starting in 2018, in stages

June 2017: Collaboration with BASF (co-developing globally)



## Health & Crop Sciences: Expanding R&D Facilities and Test Fields

## **Global R&D Capabilities**

#### **Biorational Research Center**

Completion (Plan): July 2018

Closer integration of the research function and the marketing & sales function

⇒ Enhance biorationals R&D capabilities



Environmental Health

**PACE** 

MGK

Agrochemicals

**Mycorrhizal Applications** 

Agrochemicals

Valent

Agrochemicals

#### **New test fields**

Agrochemicals

Philagro France Agrochemicals

Completion: September 2017

#### **New R&D center**

Completion: November 2016



R&D Center

Test fields

#### Chemistry Research Center (CRC) at Health & **Crop Sciences Research Laboratory**

Completion: May 2018

Integrate organic synthesis research functions ranging from new compound discovery to commercial process development

⇒ more efficient and speedier development of agrochemicals and household and public hygiene insecticides



Sumitomo Agrochemicals Chemical

**Environmental Health** 

#### Sumitomo Chemical **Enviro-Agro Asia Pacific**

**Environmental Health** 

Feed additives

Strengthen our global R&D capabilities and accelerate agrochemicals development

**Vector Health** International

**Environmental Health** 

Agrochemicals

## Health & Crop Sciences: New Methionine Plant

**Startup** 

scheduled for

autumn 2018

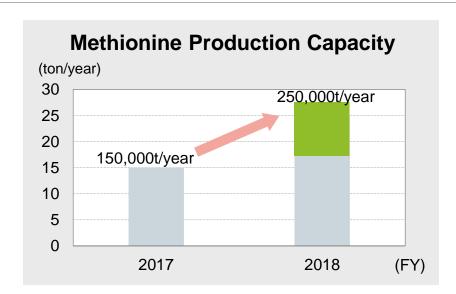
#### **New Methionine Plant**

**Product:** DL-methionine (powder)

Capacity:

100,000 tons per year

Location: Ehime Works, Japan



### **Expanding Sales Capabilities**

- Increasing sales personnel in all regions around the world
- Enhancing technical support service
- Increasing distribution centers
- Expand sales through collaboration with ITOCHU

(Southeast Asia, Middle East, Africa)



## Strengthen our position as Asia's leading methionine player

## Pharmaceuticals: Challenges and Business Strategy

Challenges

- Sustained growth after "The LATUDA business transition period"
- ☐ Manage the effect of policy measures to promote the use of generic drugs

### **Business Strategy**



Accelerate the development of products in late-stage development



Accelerate the development of regenerative and cellular medicine



In-license and acquire third-party products under development



Reform cost structure

## Pharmaceuticals: Progress on Strategic Initiatives

### **Business Strategy**

#### **Progress**



Accelerate the development of products in late-stage development

- ☐ Launched COPD treatments (Peak revenue: Approx.50 billion yen)
- NDA field for Parkinson's treatment (Peak revenue: Approx. 50 billion yen)
- NDA field for ADHD treatment (Peak revenue: Approx. 50 billion yen)



In-license and acquire third-party products under development

- □ Acquired Cynapsus Therapeutics (Parkinson's treatment)
  - Acquired Tolero Pharmaceuticals (hematologic cancer treatment)
- In-licensed and launched COPD treatments (UTIBRON, SEEBRI)



Accelerate the development of regenerative and cellular medicine

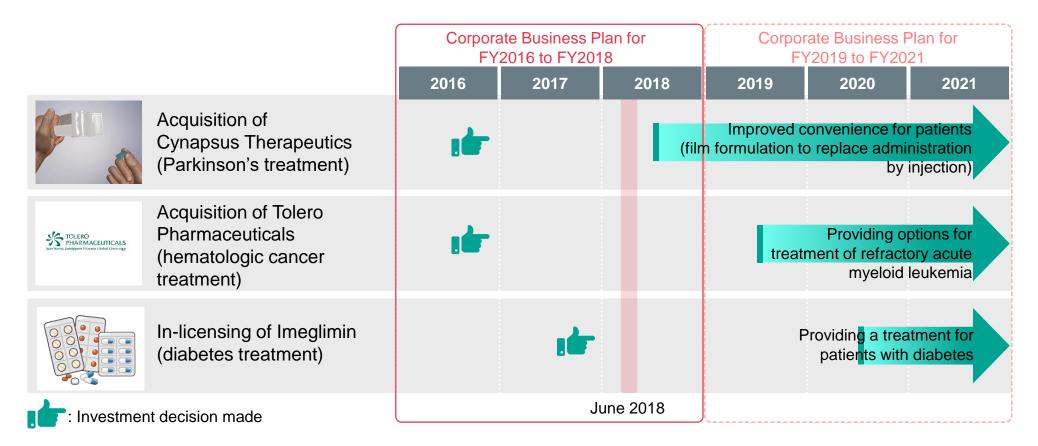
■ Completed construction of a manufacturing plant for regenerative medicine and cell therapy



Reform cost structure

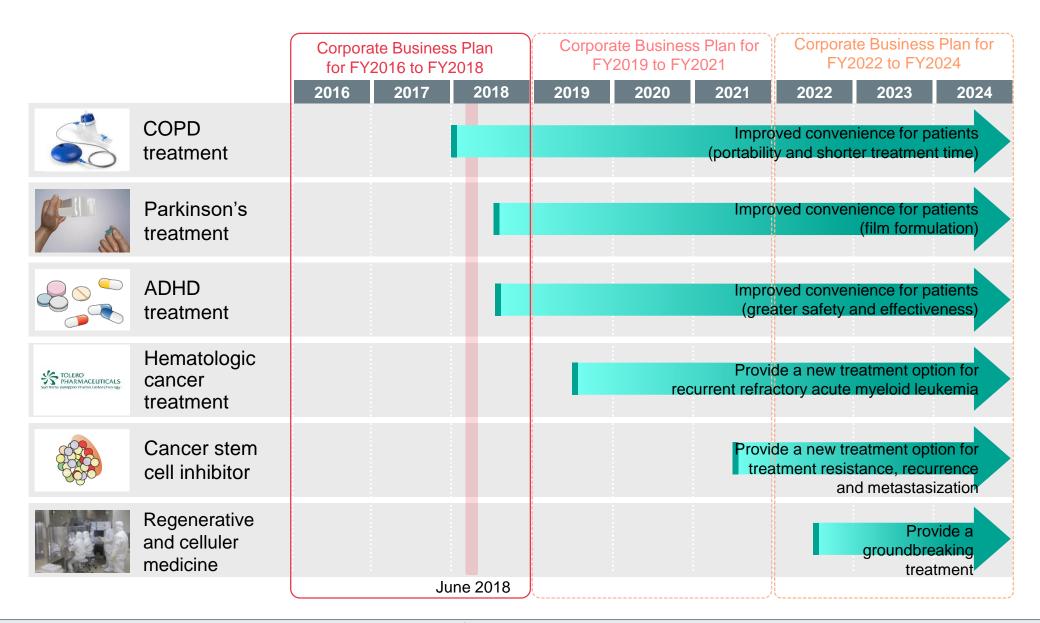
 Implemented an early retirement program in Japan (Sumitomo Dainippon Pharma)

## Pharmaceuticals: Major Investments and Commercialization Schedule



<sup>\*</sup> Also committed to development and sales milestone payments

## Pharmaceuticals: Major Development Projects and Commercialization Schedule



## Pharmaceuticals: Regenerative Medicine and Cell Therapy

#### **Business Plan**

Proposed indication, etc.	Partnering	Region (planned)	Cell type	Clinical research	Clinical study
Chronic stroke (SB623)	SanBio	North America	Allogeneic mesenchymal stem cells		In progress (Phase II b clinical study)*1
Age-related macular degeneration	Healios RIKEN	Japan	Allogeneic iPS cell derived retinal pigment epithelium	In progress	Preparing for start
Parkinson's disease (Designated as a "SAKIGAKE")	Kyoto University CiRA	Global	Allogeneic iPS cell derived dopamine neural progenitor		Plan to start in FY2018 in Japan (Investigator- initiated)
Retinitis pigmentosa	RIKEN	Global	Allogeneic iPS cell derived photoreceptor	Preparing for start	
Spinal cord injury	Keio University, Osaka National Hospital	Global	Allogeneic iPS cell derived neural progenitor	Preparing for start	

Aim to launch in FY2022\*2

<sup>\*2</sup> Launch schedule based on Sumitomo Chemical's goals, not jointly set with partners.



## Completed construction of a manufacturing plant for regenerative medicine and cell therapy

Construction of the world's first dedicated commercial manufacturing plant for regenerative medicine and cell therapy based on allogeneic iPS cells completed in March 2018.



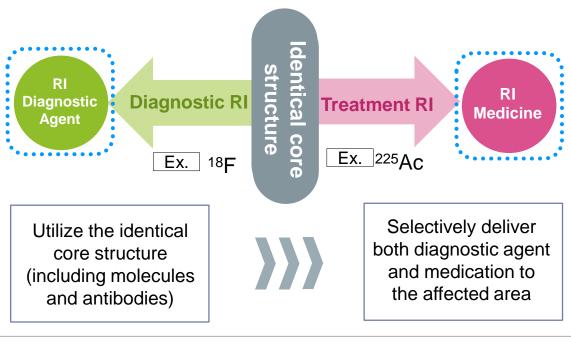
<sup>\*1</sup> Plan to conduct Phase III clinical study, but aim to utilize the application for accelerated approval program depending on Phase II b clinical study result.

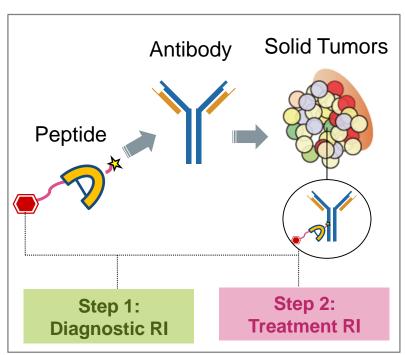
#### Pharmaceuticals:

#### Nihon Medi-Physics Expansion of Healthcare Businesses

#### **Theranostics**



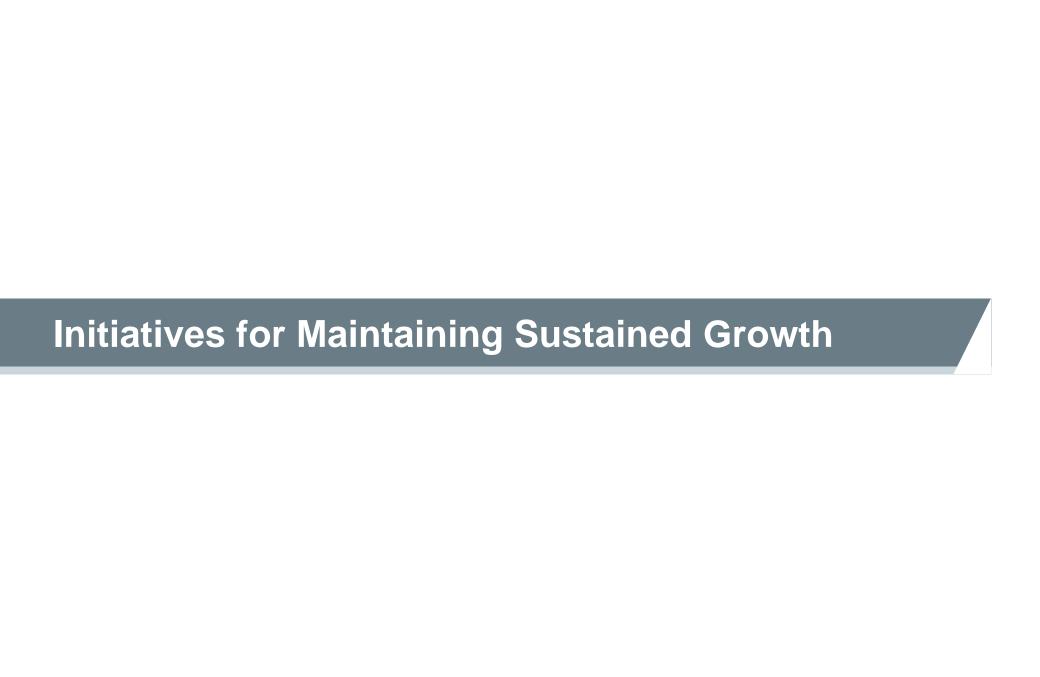




Scope of Nihon Medi-Physics' business

Adopted by CiCLE\*1⇒R&D risk shared with AMED\*2

\*1 CiCLE: Cyclic Innovation for Clinical Empowerment \*2 AMED: Japan Agency for Medical Research and Development



### Initiatives for Maintaining Sustained Growth: Collaboration with Startup Companies

#### **Research Phase**

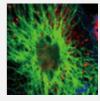


Bonac (Nucleic Acid Medicine)



Healios (Age-related macular degeneration)

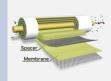
### **Development Phase**



SanBio (Chronic stroke)



Nileworks (Precision agriculture)



Renaissance Energy Research (CO<sub>2</sub> separation membrane)

#### Commercialization Phase



CDT (Polymer OLED for displays)



**CDT**(Polymer OLED for lightings)



CDT
(Polymer LED for organic photodiodes)



Plant Genome Center \* (Rice seeds)

**Collaboration with startup companies** 



Accelerate the development of next-generation businesses

<sup>\*</sup> Included in Rice Business

## Initiatives for Maintaining Sustained Growth: Digital Transformation

#### **Digital Plant**

Increase efficiency in plant maintenance and operation

#### **Digital R&D**

Speed up the R&D process



**Evolution of ICT** 

BD\*

#### **Digital Marketing**

Promote more efficient, more effective sales and marketing

Precision agriculture

### **Digital Back Office**

Increase efficiency in office work and transform work styles



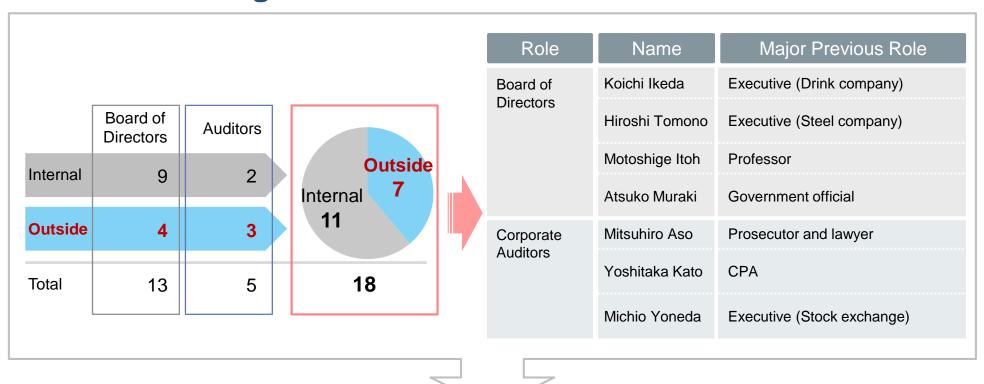
#### **Digital Global SCM**

Achieve real-time visualization of more in-depth global supply chain information



## Initiatives for Maintaining Sustained Growth: Strengthening Governance

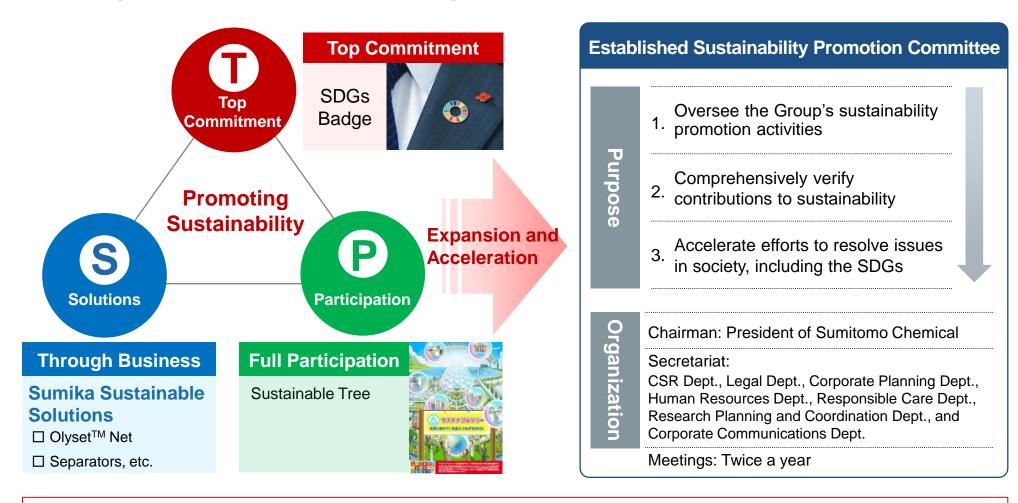
## **Increasing the Number of Outside Board Members**



Reinvigorating the Board of Directors by leveraging outside directors' experience and expertise in a wide range of areas

## Initiatives for Maintaining Sustained Growth: SDGs Initiatives

## Starting SDGs Initiatives through the TSP Approach



## Further Accelerating SDGs Initiatives across the Sumitomo Chemical Group

## Initiatives for Maintaining Sustained Growth: Commitment to Society

## Recommendations on Climate-related Disclosures

Sumitomo Chemical has signed the Recommendations on Climate-related Financial Disclosures, published by TCFD.\*

- □ Date: June 2017
- ☐ Participating Companies:
  Sumitomo Chemical and Kokusai Kogyo from
  Japan; about 240 companies from around the
  world.

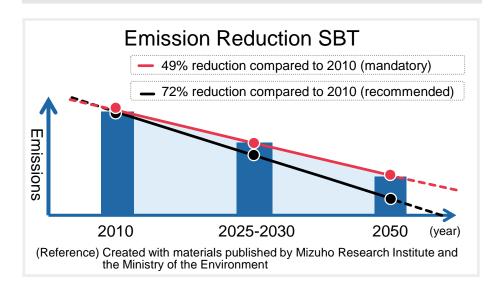


\* TCFD: Task Force on Climate-related Financial Disclosures, established by the Financial Stability Board

## Commitment to set the Science-Based Targets (SBT)

Sumitomo Chemical has committed to the setting of SBT\*, an initiative led by the UN Global Compact and other organizations.

- \* Greenhouse gas reduction goals proactively set by companies to meet the Paris Agreement goal of limiting global warming to less than 2°C
- ☐ Committed companies: 411 companies around the world, including 58 Japanese companies (as of May 28, 2018)



Declared to society strong commitment to efforts to combat climate change

## Initiatives for Maintaining Sustained Growth: External Evaluation

## Received Excellence Award in the Corporate Value Improvement Awards

Reasons for the award

## Achieved the goals\* set out in the previous Corporate Business Plan

\* Including the improvement of ROE and CCC

- Evaluated: all companies listed on the Tokyo Stock Exchange (approx. 3,500 companies)
- ☐ Recipients: 4 companies (including 1 Grand Prize)



Award Ceremony (March 2018)

# Received the Deputy Chief's Award (by Minister for Foreign Affairs) of Japan SDGs Award

Reasons for the award

## Track record in initiatives\* to achieve the SDGs

- \* Including Sumika Sustainable Solutions and the Sustainable Tree and Olyset™ Net
- Evaluated: Over 280 companies and organizations applied
- Recipients: 4 companies and 7 organizations





## What Sumitomo Chemical Strives To Be

**Business** Philosophy )

- Commit ourselves to creating new value by building on innovation
- ♦ Work to contribute to society through our business activities
- Develop a vibrant corporate culture and continue to be a company that society can trust

Core Competence

Capabilities to develop innovative solutions by leveraging its technological expertise in diverse areas

Capabilities to reach global markets

Loyal employees



**Challenges Business Opportunities**  Solve issues facing society

Environment

Food

Resources and energy

Improve quality of life and build an affluent and comfortable society

Health promotion
 Comfortable life





Achieve sustained growth by creating new value through innovative technologies

#### **Cautionary Statement**

Statements made in this document with respect to Sumitomo Chemical's current plans, estimates, strategies and beliefs that are not historical facts are forward-looking statements about the future performance of Sumitomo Chemical. These statements are based on management's assumptions and beliefs in light of the information currently available to it, and involve risks and uncertainties.

The important factors that could cause actual results to differ materially from those discussed in the forward-looking statements include, but are not limited to, general economic conditions in Sumitomo Chemical's markets; demand for, and competitive pricing pressure on, Sumitomo Chemical's products in the marketplace; Sumitomo Chemical's ability to continue to win acceptance for its products in these highly competitive markets; and movements of currency exchange rates.