IT-related Chemicals

IV

Masaki Matsui

Representative Director & Managing Executive Officer







IV-1 Business Overview: Our Major Products

	End Market	Our Customers	Our Products	
Disp			Cover window films	Touchscreen panels
olays		LCD panels OLED panels	Polymer light- emitting materials	Color resists
Semi-conductors			Compound semiconductor epiwafers	Processing chemicals

Developing business primarily in both display-related materials and semiconductor materials

Business Overview: Manufacturing and Sales Locations



Building a business network centered in East Asia, an area with a high concentration of display-related and semiconductor industries

Business Overview: Display-related Materials Business

Interface between people and ICT technology

- Contribute to creating displays with outstanding portability, visibility and operability
- Deliver high-value-added products by combining our material development capabilities with our optimization technology



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V-1 Business Overview: Semiconductor Materials

Infrastructure supporting modern society with ultra-microfabrication technology

• Contribute to the continuous evolution of microfabrication technology with super high-quality chemicals

1 Wafer cleaning	2 Metal-Film deposition	3 Resist coating Our products
Processing chemicals		Photoresists
Silicon wafer	Metal thin film	Photoresists
4 Exposure	5 Development	6 Etching
↓↓↓ Photomask↓↓↓		
7 Resist stripping	8 Cleaning	9 Drying
	Processing chemicals	Processing chemicals

Business Overview: Compound Semiconductor Materials

Key technologies for Society 5.0





Business Strategy for FY2019-FY2021: Further Improvement of Our Business Portfolio

	Major Issues	Action Plan
Display-related Materials	Maximize profit by restructuring & focusing on high value-added products	 Polarizing films for LCD Optimization of global supply chain Products for smartphones Secure a share of the high-end market by utilizing core materials developed in-house Touchscreen panels Diversify product portfolio Polarizing films for LCD Restructuring Restructuring Restructuring Focusing on high value-added products
Semiconductor	Secure growing demand by utilizing advance investment	 Enhance systems of production, development and evaluation for photoresists Invest in processing chemicals in China
Materials	Diversify product portfolio	 New processing chemicals or compound semiconductors for power devices etc.
Next-generation	New products by increasing the sophistication of core in-house technology	 Products for image sensors and next-generation displays etc.
Businesses	Approaches to adjacent markets based on open innovation methods	 Products developed by utilizing technologies from touchscreen panels and compound semiconductors etc.



V-3 Financial Statements



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Market Environment: Display-related Materials

Market assumptions	New Current situation		Impact on our business (est.)		
for FY2019-FY2021			2019	2020	2021
 TV Displays: Number of TV sets remains almost the same, TV display size continues to get larger (Growth rate: YoY+4%) 	Market Reorganization	 Market shift to China accelerates (Korean panel manufacturers withdraw or downsize LCD-TV business) 	Slight	COVID -19 special demand	Moderate
 Mobile Displays: Number of smartphones remains almost the same, units with OLED display increase (27% in 2018 -> 48% in 2021) 	COVID-19	 Market stagnates (especially in high-end) Increase in OLED units slows down (40% in 2021) 		Moderate	Slight





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Market Environment: Display-related Materials



Balance of supply/demand for mobile OLED panels (Source: Omdia, DSCC)



- Global supply capacity of large LCD panels is concentrating in China
- Market reorganization is going on within China (Consolidating to 2 major Chinese panel manufacturers)

Suppliers of LCD-related materials will be faced with fiercer competition

- Active investment by Chinese panel manufacturers
- Slower growth of the end market of OLED smartphones than expected

Demand for differentiation to provide additional value becomes stronger due to the expanding supply/demand gap

-4 Market Environment: Display-related Materials



The increasing sophistication of LCDs and the development of next generation self-luminous displays are progressing in parallel

Market Environment: Semiconductor Materials

Market assumptions	New	Current cituation	Impact on our business (est.)		
for FY2019-FY2021	factors		2019	2020	2021
 Steady market growth accompanying digital 	COVID-19	 Demand stays firm on the whole, although some categories are affected by COVID-19 	_	Slight	Slight
transformation (Growth rate: +4%/year)	US-China trade war	Demand for cutting-edge products is very strong, and supply/demand balance is tight	Slight	Slight	Slight
Semiconductor Market (Source: WSTS)					



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4 Market Environment: Semiconductor Materials

	2017	2018	201	.9	2020	20	21	2022	2023
DRAM line-width generation	1X	1Y			1Z		1a	1	1b
Logic line-width generation	10nm	7nm / 7nm+	5r	ım			3nm		
Applicable			Ir	nmersio	n ArF phot	oresist	S		
photoresists					EUV	photore	esists		
Number of NAND Layers	48 layers	64 layers		92 layer	ſS	128 la	ayers	≧192 layer	s
Applicable Photoresists	KrF			KrF	thick film	photo	resists		
Rewiring technology	Wire b Flip-chip	onding bonding			FOWL	-P (*1)			FOPLP (*2)
Applicable photoresists					I-line th	ick film	n photo	resists	
				*1 F	an Out Wafer	Level Pa	ickage	*2 Fan Out Par	nel Level Package

Line-width shrinking and multilayer structures are required to achieve semiconductor performance improvement





Expand existing businesses

Increased sophistication of in-house core technologies and multifunctional materials, fusion of display-related and semiconductor materials technologies



Progress on Major Issues: Display-related Materials for OLED Displays

Major Issue	Action Plan	Progress
Focusing on	 Secure a share of the high-end market by utilizing core materials developed in-house 	Full-fledged mass-production of polarizing film with in-house LC* coating retardation for OLED smartphones has started
high value-added products	 Expand touchscreen panel product portfolio 	See "Progress on Major Issues:
	 Develop products for flexible displays 	Vew products" section

Element technology	2018	2019	2020	2021		
Delevizor	Stretched PVA					
Polarizer	LC* coating (In-house)					
Dotoudation film		LC* coating (F	Procurement)			
Relargation film		LC*	coating (In-hou	se)		

* LC: Liquid crystal

Continue to secure high market share with a wide-lineup of polarizing film materials for OLED displays

Progress on Major Issues: Display-related Materials for LCDs

Major Issue	Action Plan	Progress		
Market shift to China	 Design polarizing films to meet the requirement of Chinese panel manufacturers 	Lower shrinkage stress & improved permeability of polarizing film with acrylic protective film		
Restructuring	 Optimize our global supply chain 	Optimization of product allocation of polarizing film for LCD-TVs has made some progress		
Focusing on	 Secure market share in extra-large sized TVs and PIDs* (polarizing film) 	Roll to Panel" lines for extra-large sized panels have been installed in customer factories		
high-end LCDs	 Achieve wide color gamut & high color reproduction (color-resists) 	Development of new color materials for high- end LCD-TVs (8K, Mini-LED etc.) has started		

* Public Information Displays



Focus our resources effectively on promising fields (ex. next-generation displays) while keeping some profit in conventional business fields



Progress on Major Issues: Semiconductor Materials

Major Issue	Action Plan	Progress				
Secure growing	 Expand production capacity for immersion ArF photoresists 	Full-fledged operation has started from the July- September quarter of 2020				
demand by utilizing advance	 Enhance the development and evaluation system of photoresists for cutting-edge processes 	Plan to start in the April- September period of 2022				
investment	 Invest in a processing chemical plant in China 	Ø Operating stably				
Diversify product portfolio	 Expand sales of EUV photoresists Develop compound semiconductors for power devices 	See "Progress on Major Issues: New products" section				



Secure market share by providing highperformance and high-quality chemicals needed for enhancing the density of semiconductors (line-width shrinkage and multilayer structures)

Progress on Major Issues: New Products (Foldable Display Materials)



Foldable display materials

	Our products	Competitor	
Display cover < materials	Clear resin film	Ultra thin glass	
Polarizing film	LC-coated polarizer/	Stretched/coated- PVA polarizer	
Touchscreen			
panel (TSP)	Flexible TSP (Add-on)	On-cell TSP (Manufactured by panel mfr. in-house)	

Our position

- Have a wide-lineup of foldable display materials
- Have advantages in optimization of product properties by utilizing organic synthesis technology

- Action Plan
 - ☑ All products already have been launched separately
- Progress Prepare to launch multi-functional materials in 2021

Secure market share in foldable display materials

Progress on Major Issues: New Products (5G Antenna on Display)



Progress on Major Issues: New Products (Polymer Light-emitting Materials)



V-5 Progress on Major Issues: New Products (EUV Resists)



V-5 Progress on Major Issues: New Products (Image Sensors)



Progress on Major Issues: New Products (Next-generation Power Semiconductors)





IV-6 Long-term Targets



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