In Publication of Integrated Report 2025

Key Points of Integrated Report 2025

Our company publishes three reports: Integrated Report, Investors' Handbook, and Sustainability Report. We include cross-reference links in them to enhance the linkage across the reports and improve accessibility for each publication. This will provide smooth and easy access to necessary information and relevant content, so that you can gain a deeper understanding of our initiatives.

The Integrated Report is structured around the key messages we wish to convey. This year, it highlights our growth strategy, focusing on a return to a growth trajectory following a V-shaped recovery in performance and a further leap toward the next stage of growth. Through this report, we wish to show our strong potential for achieving sustainable value creation by introducing our value creation flow leveraging our strengths and the semiconductor-related business, which is expected to grow, and other topics.

Growth Strategy and the Vision for the Future

Direction of the Financial Strategy CFO's Message

Strategies for Growth Driving Businesses

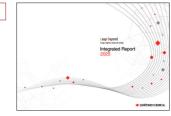
Sumitomo Chemical's Semiconductor-Related Business

Recommendations on Governance and Management

Message from Outside Director

Information Disclosure System

Three Reports



Integrated Report

This integrated report summarizes our business strengths, strategies, issues, and performance with the aim of conveying our company's value creation story to a wide range of stakeholders, including our shareholders and investors, in a way that is easy to understand.

Investors' Handbook

This handbook provides a detailed explanation of our wide range of businesses and products, including market trends.





Sustainability Report

This report contains a wide range of information about our sustainability from the perspectives of the environment, society, and corporate governance.

Website

Investor Relations Sustainability

LinkedIn Official Account



Corporate YouTube Channel



/@sumitomochemical_official

Forward-looking Statements

Statements made in this integrated report with respect to plans, strategies, and future performance that are not historical facts are forward-looking statements involving risks and uncertainties. Sumitomo Chemical cautions that a number of factors could cause actual results to differ materially from such statements including, but not limited to, general economic conditions in Sumitomo Chemical's markets: demand for, and competitive pricing pressure on, Sumitomo Chemical's products in the marketplace: Sumitomo Chemical's ability to continue to win acceptance for its products in these highly competitive markets; and movements of currency exchange rates.

Financial Statements in This Document

SNS

Beginning in FY2017, the Sumitomo Chemical Group began adopting international financial reporting standards (IFRS) in place of Japanese GAAP, which it previously used, and is therefore restating figures for FY2016 using IFRS for comparative analysis.

Financial Statements in This Document

The Guidance for Collaborative Value Creation, put forth by the Ministry of Economy, Trade and Industry, is a handbook that serves as a shared language connecting companies and investors, systematically and comprehensively laying out the information that companies ought to convey to investors in order to raise the quality of information disclosure and of dialogue with investors. In this report, the guidance primarily references the flow of value creation

Guidance for Collaborative

CONTENTS

SECTION 01

About Sumitomo Chemical

Strengths and Future Vision of the Reborn Sumitomo Chemical

President's Message



- Corporate Philosophy and History
- Flow of Value Creation 13
- 15 Management Capitals
- 17 Core Competence
- 19 Three X's and Six Core Technologies
- 21 Four Business Areas
- 23 The Material Issues to Be Addressed as Management Priorities and KPI
- 25 Financial Data Highlights
- 27 Long-term Vision

SECTION 02 | Practicing Value Creation

Paving the Way for the Return to a Growth Trajectory after the V-Shaped Recovery and Future Growth

CFO's Message



FY2025-2027 Corporate Business Plan Strategy by Business Sector

Agro & Life Solutions **ICT & Mobility Solutions Advanced Medical Solutions** Essential & Green Materials

Special Feature Sumitomo Chemical's **Semiconductor-Related Business**



- Innovation Strategy 53
- 55 Intellectual Property Strategy
- 57 Bolster Competitiveness Leveraging DX

SECTION 03 | Strengthening the Foundation for Value Creation

Base of Sustainable Growth for the Reborn Sumitomo Chemical

- Climate Change Mitigation and Adaptation
- 67 Contribute to Recycling Resources
- 69 Sustainable Use of Natural Capital
- 71 Securing and Developing Human Resources
- 75 Respect for Human Rights
- 77 Communication with Stakeholders
- Message from Outside Director



- 81 Corporate Governance
- 89 **Directors & Senior Management**

SECTION 04

Data

- Long-term Data Highlights
- 93 Consolidated Financial Statements
- Corporate and Investor Information

Integrated Report 2025