Intellectual Property Strategy

1 Promote activities in line with our

business strategies

Intellectual property activities are a key element in supporting the sustainable growth of our company. We promote our intellectual property activities with a focus on "defensive" measures to protect our business and secure freedom to operate, "offensive" efforts to build and leverage a strong patent portfolio with an awareness of entry barriers, and "co-creation and collaboration" with various players to address societal issues, including environmental impact reduction.

Our Vision

Building the foundation for business competitiveness, achieving business growth, and enhancing corporate value by proactively advancing intellectual property activities that encompass "offense" and "defense" strategies, as well as "co-creation and collaboration.

3 Strive to utilize all technological

Basic Policy

Structure Closer

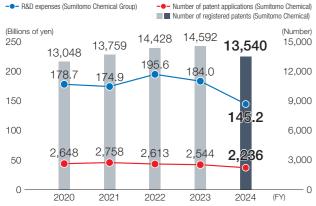
to the Business

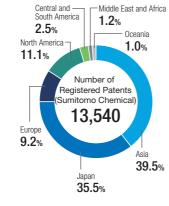
development accomplishments 4 Respect rights and comply with the law 2 Create global business value

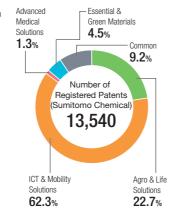
The Intellectual Property Department organizes teams tailored to each business sector. It works in coordination with intellectual property teams within business divisions and research institutes to formulate intellectual property strategies, manage patent portfolios, handle patent applications and rights acquisition, and conduct research and analysis

Directors and Supervisory Officers Executive Officers General Manager of Intellectual _ by business ___ Property Dept. sectors

Intellectual property-related achievements







Building a Patent Portfolio that Supports Business Competitiveness

The value and role of intellectual property vary significantly depending on the business environment and the country or region. We are strengthening our patent filings in key areas, particularly in the agrochemical-related and ICTM-related fields, which we have identified as our growth areas, while selectively refining them through analysis of business value and cost data to build a leaner and more robust patent portfolio.

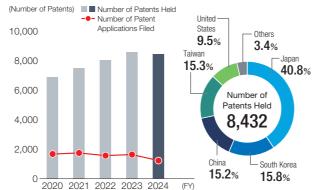
Number of Agrochemical-related Patents Held (As of May 2025)



- · Covering the global agricultural market with a focus on the United States, South America, Asia, and Europe
- · Securely obtaining substance patents for active ingredients in pesticides
- Strategically patenting surrounding technologies such as formulations, manufacturing processes, and applications to establish strong barriers of
- · Utilizing patent term extension systems to maintain and expand market share and profit margins, thereby contributing to the maximization of busi-

ICTM-related Patent Portfolio

(Left: Number of Patents Over Time, Right: Patent Holdings by Country Ratio)



- Acquired numerous high-quality patents with significant influence over rival companies in key manufacturing and sales countries, including Japan, South Korea, China, Taiwan, and the United States
- Leveraged early examination systems to swiftly build a patent portfolio in

Maximizing Business Value through the Integration of Technology and Branding

By combining our "technological capabilities" — which enable us to create high-performance products and technical services that meet customer needs—with the "trust" we have built over many years of stable product supply and high-quality assurance capabilities, we are continuously enhancing the sustainable value of our business.

Brand (Trademark): Meguri™

Meguri

Chemical/Mechanical

Recycling Technology

Brand (Trademark): Natural Products

Biorational (Microbial Cultivation Technology Botanical (Plant Extract Research and Developmen Technology)

Brand (Trademark): Biondo™

Biondo

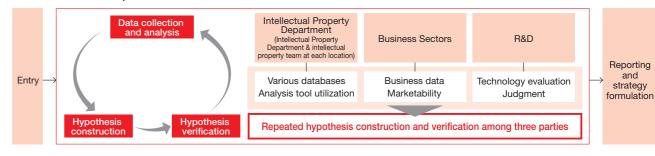
Advanced Analytica Technology Extensive Natural

DX Initiatives in the IP Field and Enhanced Use of IP Information

Contribute to Recycling Resources

We are proactively using rapidly advancing generative AI technology to enhance the efficiency of our intellectual property operations. As various Al implementation tools are being released, we are collaborating with relevant departments to efficiently select and evaluate them, thereby streamlining patent application operations and reducing the burden of literature searches and reviews. The Intellectual Property Department, in collaboration with business divisions and research institutes, is promoting activities (IP landscape) involving integrated analysis and visualization of intellectual property and markets to support management and business strategies. IP landscape can be applied in various contexts, but we place particular emphasis on new business creation and the expansion of existing businesses, where it can deliver the greatest impact. Specifically, we are enhancing its effectiveness by prioritizing themes and resources that support the exploration of partners, customers, and applications, as well as the development of business models.

Overview of IP landscape



Property Training: Human Resource Development and System Building

At our company, we conduct intellectual property training tailored to different job roles and positions. The aim is not only to acquire basic knowledge and skills related to intellectual property but also to develop personnel and systems capable of strategically utilizing information, including IP landscape analysis. Last fiscal year, we held two expert lectures for those involved in business planning as part of our awareness-raising activities. The lectures covered business model-related patents and IP landscape.

Training Overview

	For early-career researchers	For the mid-career level
Participants	Young researchers with a few years of experience: Basic Research; approximately 100 per year Applied Research; approximately 80 per year	Approximately 50 team leaders every other year.
Main Content	Overview of the IP system, inventions and discoveries, investigation, and application examination response activities Importance of IP in business	Planning and execution of intellectual property strategies that contribute to the business, contracts, disputes, and information utilization (IP landscape).

$oldsymbol{-}$ topics $oldsymbol{-}$

Winner of the Clarivate Top 100 Global Innovators 2025 Award \sim Selected as one of the Top 100 Global Innovators for four consecutive years \sim

For the fourth consecutive year, our company has received the Clarivate Top 100 Global Innovators 2025™ Award, which is selected by Clarivate, a U.S.-based global leader in providing trusted information and insights that accelerate innovation. This recognition is a testament to our strong research and development capabilities, as well as our intellectual property activities. We will continue to further advance Sumitomo Chemical Receives Clarivate Top 100 Global Innovators 2025 Award (Japanese only) these efforts.



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