Communication with Stakeholders

Sumitomo Chemical values the relationships of trust with diverse stakeholders, including shareholders, investors, customers, business partners, employees, and local communities. We offer a variety of opportunities for communications to earnestly listen to their opinions and expectations and reflect them in our business activities.

Stakeholder Engagement



Opportunities to Communicate with Stakeholders

Stakeholders	Measures	
Shareholders and Investors	 General meetings of shareholders Meetings, including corporate strategy briefing meetings and financial results conference calls Briefing meetings for individual investors Publications, including the Integrated Report Disclosure via the Company's website and social media 	
Customers	Customer support including communication in sales activities and quality assurance Providing information via the Company's website and other communication media Customer support by the customer support center	
Business Partners	 Communication through purchasing activities Information exchange meetings with business partners Monitoring using our Sustainable Procurement check sheets A dedicated team provides support, answering the inquiries of business partners 	
Employees	 Central labor-management meetings and operation-site labor-management meetings Establishment of a labor-management committee to promote the Sumika "Let's Do This Declaration" Various training programs Information provided via the Company's internal newsletters and intranet 	
Communities	 Participating in international initiatives (Including UNGC) Information provision through websites and other channels Holding opinion exchanges with local communities, plant tours, and more Community contribution activities 	

Engaging in Dialogue to Enhance Corporate Value

To facilitate understanding by shareholders and investors in Japan and overseas of our management policy, business strategy, and performance trends toward sustainable growth and enhancement of corporate value over the medium to long term, our top management takes the initiative in proactive information disclosure and interactive communications to fulfill our accountability, maintain and raise market confidence in the Company, while striving to ensure proper stock price formation and enhance corporate value.

During the first half of FY2024, we took the opportunity to provide explanations mainly on the progress of structural reforms, such as the progress of various measures to achieve a V-shaped recovery and the announcement of Petro Rabigh's financial restructuring measures. In the second half of the fiscal year, we held briefing sessions on the two businesses that drive our growth and on the new Corporate Business Plan, in an effort to show our vision for the long-term growth trajectory after the structural reform. In addition, we visited overseas institutional investors and held a plant tour for investors, engaging in constructive dialogue with our shareholders and investors.

Main Themes of Dialogue

Immediate-term, concentrated measures to improve business performance

- Business restructuring
- Sale of cross-shareholdings

Fundamental structural reforms

- Revitalization of Sumitomo Pharma
- Revitalization of the Petrochemical Business including Petro Rabigh

Medium- to long-term growth strategies

- FY2025-2027 Corporate Business Plan
- Business portfolio from 2030 onward

Major Dialogue Events in FY2024

Briefing Sessions

Diffiling Sessions			
	Speakers	Times Held	Attendees
Investors' Meeting for the Current Priority Management Issues and Business Strategy	President	1	1,496
Special Briefing on the Press Release regarding Petro Rabigh	President	1	269
Investors' Meeting for FY2024 1st Half Financial Results, Management Priorities and Business Strategies	President	1	553
Investors' Meeting for the Business Strategy (Agro & Life Solutions, ICT & Mobility Solutions)	Heads of business sectors	1	267
Conference on Establishment of RACTHERA, the Regenerative Medicine and Cell Therapy Business Joint Venture	President,President of Sumitomo Pharma	1	72
FY2025-FY2027 Corporate Business Plan	President	1	528
Conference call on earnings report	Managing Executive Officer in charge of IR	3	1,286

Interviews with Investors

	Persons who Deal with This	Times Held	Attendees
Interviews with Investors	President, Managing Executive Officer in charge of IR, General Manager in charge of IR, etc.	_	647
Of which,interviews with those with decision-making authority and ESG interviews	President, Managing Executive Officer in charge of IR, General Manager in charge of IR, etc.	_	47

Small Meetings

	Persons who Deal with This	Times Held	Attendees
Held by the President	President, Heads of business sectors	1	23
Held by the heads of business sectors and other departments	Heads of business sectors, Managing Executive Officer in charge of IR, General Manager in charge of IR, etc.	1	72

Individual Investors' Meetings

	Persons who Deal with This	Times Held	Attendees
Individual Investors' Meetings (Including streaming)	Managing Executive Officer in charge of IR, General Manager in charge of IR	5	_

Internal Feedback and Examples of Improvements

Our company actively provides feedback to various internal levels based on the opinions and suggestions received from analysts and investors during our IR activities. By sharing external perspectives on our business strategies, business plans, and corporate value, we aim to enhance our competitiveness and improve management practices.

Feedback	Content
Board of Directors Report	Opinions and evaluations of our company gathered from earnings briefings, investor meetings and other such opportunities are shared with the Board of Directors.
IR and Public Relations Coordination Meetings	Once a quarter, we share investor reactions and opinions regarding earnings announcements and briefings with department heads across various business sectors and headquarters sections. Additionally, we exchange views on the planning of events aimed at investors and the media.

Examples of Communication Opportunities

Shareholders and investors Organized a plant tour

In February 2025, we organized a plant tour for investors and analysts for the first time since the COVID-19 pandemic. The tour visited the Osaka Works, the main domestic base of the ICT & Mobility Solutions Sector, to observe the manufacturing and evaluation facilities for photoresists, a key product of the semiconductor business. We believe this first-hand experience of our technological expertise and commitment to quality has stimulated expectations for the future development of our business. We also visited the facilities of S-RACMO Co., Ltd., a subsidiary of the Advanced Medical Solutions Sector, which we are developing as a future pillar of the Company. Here, we provided an opportunity to feel the potential of our new growth areas through a tour of commercial production facilities for regenerative and cell therapy products, among others.



Plant tour (Kasugade)

usiness partners Held a supplier information exchange meeting

We periodically hold information exchange meetings with our major business partners to introduce the Sumitomo Chemical Group's sustainability activities. In FY2024, 51 major suppliers in Japan participated in the meeting. At the information exchange meetings, we explained our efforts to reduce GHG emissions and requested each company to cooperate with our efforts and information sharing. We also explained our sustainable procurement initiatives and requested their cooperation, and introduced CFP-TOMO™, our Carbon Footprint of Products calculation tool. Leveraging these cooperative relationships, we will continue to contribute to the realization of a sustainable society.

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