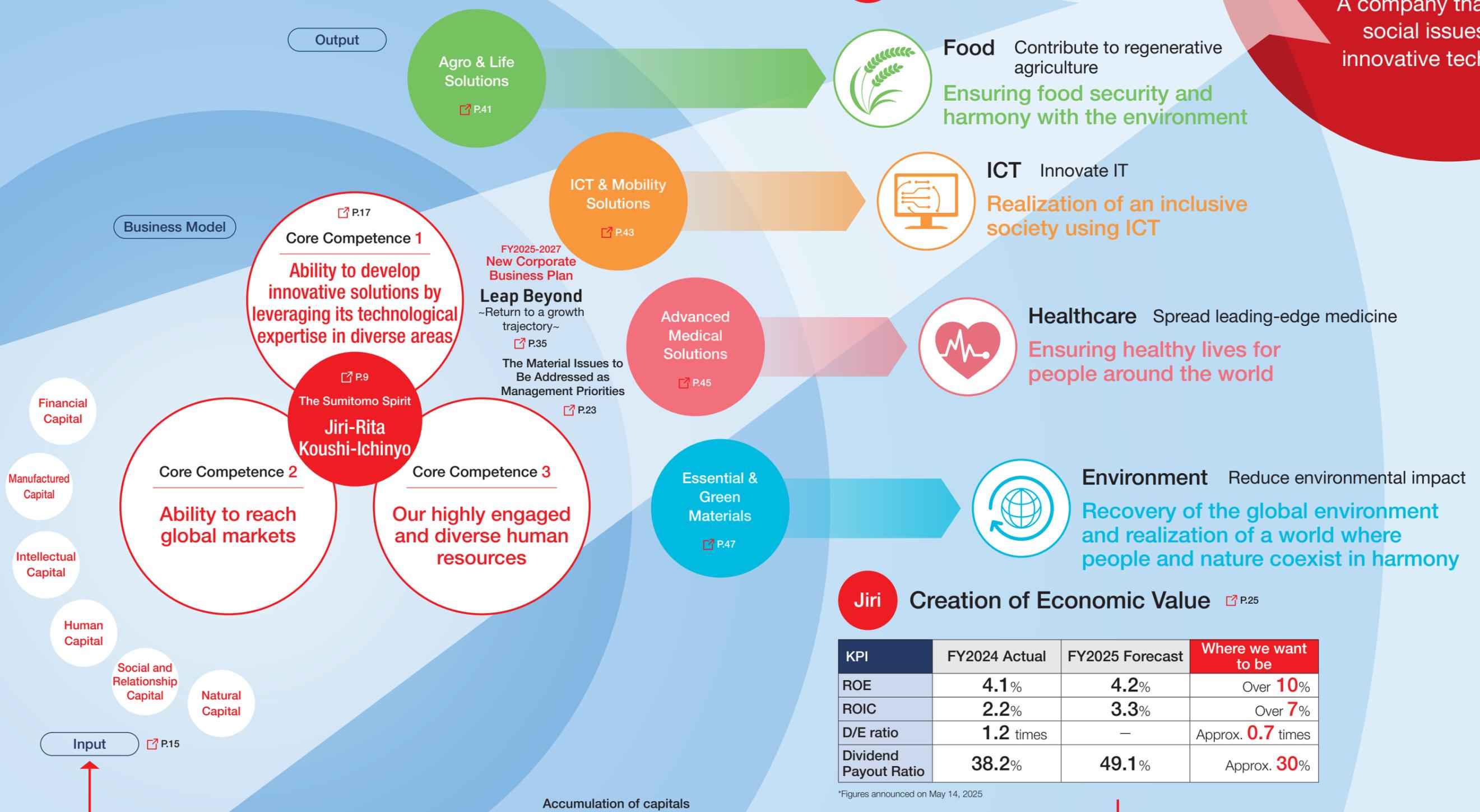


Flow of Value Creation

Sumitomo Chemical has grown its business over the past 100 years in line with the Sumitomo spirit and other corporate philosophies. As we evolved from a fertilizer company to a chemical company and then to a diversified chemical company, we strengthened and accumulated our management capitals and established our core strengths, which are embodied in three core competencies. Drawing on these core competencies, we will provide innovative technological solutions to four societal issues, creating both economic and social value. We aim to realize our long-term vision of becoming an Innovative Solution Provider by sustaining a virtuous cycle of value creation and resource accumulation.



KPI	FY2024 Actual	FY2025 Forecast	Where we want to be
ROE	4.1%	4.2%	Over 10%
ROIC	2.2%	3.3%	Over 7%
D/E ratio	1.2 times	—	Approx. 0.7 times
Dividend Payout Ratio	38.2%	49.1%	Approx. 30%

*Figures announced on May 14, 2025