In Publication of Integrated Report 2026

Key Points of Integrated Report 2026

The Integrated Report is published with the aim of clearly communicating our value creation story to a wide range of stakeholders, including shareholders and investors. In the Integrated Report 2026, we set out our future growth strategy and the path to realizing it in more concrete terms, through the President's message on achieving a further leap in corporate value creation as well as special features on the winning businesses that drive the Company's growth and on the regenerative medicine/cell therapy business. We also enhanced our disclosure of initiatives to strengthen corporate governance, including the small meeting with Outside Directors and institutional investors. We hope that this report will convey to you Sumitomo Chemical's commitment to sustainably enhancing corporate value and its determination to take on challenges in creating new value.

Messages about Enhancing Corporate Value

- President's Message
- CFO's Message

Winning Businesses That Drive the Company's Growth

- Sumitomo Chemical's Winning Businesses
- Sumitomo Chemical's Regenerative Medicine/Cell Therapy Business

Initiatives to Strengthen Governance

- Small Meeting with Outside Directors and Institutional Investors

Information Disclosure System

Sumitomo Chemical publishes three reports: Integrated Report, Investors' Handbook, and Sustainability Report. We include cross-reference links in them to enhance the linkage across the three reports, and structure them so that readers can smoothly access the information they need and related content.

Three Reports



Integrated Report

This integrated report summarizes our business strengths, strategies, issues, and performance with the aim of conveying our company's value creation story to a wide range of stakeholders, including our shareholders and investors, in a way that is easy to understand.

Investors' Handbook

This handbook provides a detailed explanation of our wide range of businesses and products, including market trends.





Sustainability Report

This report contains a wide range of information about our sustainability from the perspectives of the environment, society, and corporate governance.

Website

- Investor Relations
- Sustainability

SNS

- LinkedIn Official Account
- Corporate YouTube Channel /@sumitomochemical_official

Explanation of the Cover

As its motif, the cover features a number of empty petri dishes, evoking the research that is the foundation of every solution, the history of taking on challenges and the possibilities and expansiveness of chemistry. The catchphrase "Quiet Steps. Giant Leaps." expresses the beliefs and corporate culture that the Company has carried forward since its founding.
We have released a concept video on YouTube, and invite you to view it.

Sumitomo Chemical Concept Video: *Quiet Steps. Giant Leaps.* (YouTube)



Forward-looking Statements

Statements made in this integrated report with respect to plans, strategies, and future performance that are not historical facts are forward-looking statements involving risks and uncertainties. Sumitomo Chemical cautions that a number of factors could cause actual results to differ materially from such statements including, but not limited to, general economic conditions in Sumitomo Chemical's markets; demand for, and competitive pricing pressure on, Sumitomo Chemical's products in these highly competitive markets; and movements of currency exchange rates.

Referenced Guidance

The IFRS Foundation's International <IR> Framework, the Ministry of Economy, Trade and Industry's Guidance for Collaborative Value Creation, the TCFD recommendations and the TNFD recommendations, among others

CONTENTS

SECTION 01 About Sumitomo Chemical

2 Corporate Philosophy
6 Current Business Areas

Sumitomo Chemical's Vision

SECTION 02 Strengths and Vision of Sumitomo Chemical

8 **President's Message**
14 Long-term Vision
16 Flow of Value Creation
18 Management Capitals
20 Core Competence
22 The Material Issues to Be Addressed as Management Priorities and KPI



Practicing Value Creation

SECTION 03 Return to a Growth Track and Future Growth Trajectory

24 **CFO's Message**
28 FY2025-2027 Corporate Business Plan
32 Sumitomo Chemical's Winning Businesses
34 Strategy by Business Sector
Agro & Life Solutions
ICT & Mobility Solutions
Advanced Medical Solutions
Essential & Green Materials
42 Special Feature
Sumitomo Chemical's Regenerative Medicine/ cell Therapy Business
44 Innovation Strategy
46 Intellectual Property Strategy
48 Bolster Competitiveness Leveraging DX





Strengthening the Foundation for Value Creation

SECTION 04 Base of Sustainable Growth for Sumitomo Chemical

50 Climate Change Mitigation and Adaptation
56 Contribute to Recycling Resources
58 Sustainable Use of Natural Capital
60 Recruit, Develop, and Utilize Human Resources
64 Respect for Human Rights
66 Communication with Stakeholders
68 **Corporate Governance**
Special Feature
Dialogue with Institutional Investors and Analysts
—Small Meeting with Outside Directors and Institutional Investors—
80 Directors & Senior Management



SECTION 05 Data

82 Long-term Data Highlights
84 Corporate and Investor Information